



CONFERENCE OF MONTREAL - JUNE 8-10, 2026 LEADERSHIP AMIDST UNCERTAINTY

PRELIMINARY AGENDA AND STRICTLY CONFIDENTIAL

MONDAY – JUNE 8

GEOPOLITICS, FINANCE AND DEFENSE

8:30 AM

WELCOMING REMARKS

SPEAKERS

Nicholas Rémillard, CEO, International Economic Forum of the Americas (IEFA) – *confirmed*
Soraya Ferrada Martinez, Mayor of Montreal – TBC

9:00 AM

INAUGURAL FIRESIDE CHAT

SHAPING STABILITY IN A CHANGING WORLD

For three decades, global growth was built on a set of shared assumptions: open markets, credible alliances, predictable rules, and a declining role for geopolitics in economic life. That era is ending. Strategic rivalry is hardening, alliances are under strain, and economic policy is being repurposed as an instrument of power. How is this shift redefining risk, capital allocation, and long-term investment horizons? What does a more fragmented global system mean for inflation, fiscal sustainability, and productivity growth? And how should financial institutions and corporate leaders position themselves in a world where economic power, security, and competitiveness are increasingly intertwined?

SPEAKER

Darryl White, CEO, BMO Financial Group – *confirmed*

Moderated by TBD

9:30 AM

OPENING PLENARY SESSION

In collaboration with Fiera Capital

CAPITAL WITH CONVICTION: DEPLOYING LONG-TERM INVESTMENT IN A STRATEGIC DECADE

As governments redraw industrial priorities and geopolitical fragmentation reshapes markets, the next decade will reward capital that is patient, disciplined, and strategically deployed. From energy systems and critical minerals to infrastructure, industrial platforms, and the physical foundations of AI, investors are being asked to navigate a world where resilience, sovereignty, and long-term competitiveness increasingly shape the investment case. Where are the most compelling opportunities for disciplined, large-scale investment? How should institutional investors, private capital, and industrial leaders think differently about risk, duration, and value creation in a world increasingly defined by strategic imperatives? And how can capital be deployed at scale without turning today's priorities into tomorrow's overcapacity, mispricing, or stranded assets?



SPEAKERS

Jean-Guy Desjardins, Founder and Executive Chairman, Fiera Capital – *confirmed*

Maurizio Tamagnini, Founder and CEO, FSI – *confirmed*

Dominic Barton, Chairman, Rio Tinto – *confirmed*

Christopher Edson, Global Head of Origination, Apollo Global Management – *confirmed*

Moderated by **Sonja Volpe**, CEO, BNP Paribas Canada – TBC

10:30 AM

FIRESIDE CHAT SESSION

In collaboration with Farm Credit Canada

TRADE, FOOD SECURITY AND RESILIENCE: CANADA'S PATH FORWARD IN A VOLATILE GLOBAL ECONOMY

SPEAKER

Justine Hendricks, President and CEO, Farm Credit Canada – *confirmed*

Moderated by **Stephanie Hughes**, Equities reporter, BNN Bloomberg – TBC

11:00 AM

FIRESIDE CHAT SESSION

TITLE TBD

SPEAKERS

Mathias Cormann, Secretary-General, Organization for Economic Co-operation and Development – *confirmed*

Moderated by **Scott Brison**, Vice-Chair, Investment & Corporate Banking, BMO - *confirmed*

11:30 AM

FIRESIDE CHAT SESSION

LEADERSHIP AND RESILIENCE IN AN AGE OF PERMANENT DISRUPTION

In an era defined by geopolitical fragmentation, technological acceleration, and mounting economic volatility, resilience is no longer simply about absorbing shocks, it has become a core leadership discipline. For today's executives, the challenge is not only to manage uncertainty, but to rethink the very playbook of leadership: how decisions are made, how risk is governed, and how organizations remain agile, trusted, and competitive under pressure. What does the new executive playbook look like in a world of constant disruption? How must organizational governance evolve to keep pace with new strategic, technological, and geopolitical realities? And as global shocks become more frequent and more complex, how prepared is Quebec to strengthen its economic resilience, protect its strategic advantages, and emerge more competitive in an increasingly unstable world?

SPEAKERS



Genevieve Fortier, CEO, Promutuel Assurance and Chair of the Board of Directors, Investissement Québec
– *confirmed*

Germain Lamonde, Executive Chairman and Founder, EXFO – TBC

Moderated by TBC

12:30 PM

OPENING LUNCHEON

In collaboration with the Government of Quebec

READING THE MARKET: SIGNALS, SHOCKS, AND STRATEGIC OPPORTUNITIES

SPEAKER

Glenn Hutchins, Chairman of the Board and Co-founder, North Island Ventures, Co-founder of Silver Lake and co-Chair of the Board of Directors, Brookings Institution – *confirmed*

Interviewed by **Paul Desmarais Jr.**, Chairman, Power Corporation of Canada – *confirmed*

2:30 PM

FIRESIDE CHAT SESSION

THE FUTURE OF GLOBAL TRADE: INFRASTRUCTURE, RESILIENCE, AND THE NEXT ERA OF SUPPLY CHAINS

As trade flows and modern industry drive unprecedented demand for infrastructure, ports and logistics networks have become strategic assets at the heart of global competitiveness. How can trade-enabling infrastructure keep pace with shifting supply chains, re-shoring strategies and technological disruption? What public-private models will be needed to finance the next generation of ports, freight corridors, and digital logistics systems? How can global operators help stabilize commerce, reduce friction, and ensure supply-chain continuity in an era defined by shocks, security pressures, and escalating demand for speed and scale?

SPEAKERS

Mario Harik, Chairman and CEO, XPO – TBC
Port of Montreal Representative

Moderated by TBC

3:00 PM

BREAKOUT SESSION

In collaboration with HEC

DECODING THE NEW GEOPOLITICAL PARADIGM

Rearmament and alliance-building are again reshaping the global economy and the international order, raising urgent questions about the strategic motives, legal justifications, and accountability frameworks that govern the use of force in modern warfare. What strategic objectives and threat perceptions are driving recent military operations, and how are states framing the legality or legitimacy of foreign interventions? How are ongoing conflicts redrawing alliances and security architectures across regions, and what does this mean for deterrence, escalation management, and economic security? In an era marked by the hybrid and



digital nature of modern conflicts, what credible frameworks of accountability? Are existing multilateral institutions and rules sufficient or is a new architecture of norms, partnerships, and security arrangements now required?

SPEAKERS

Mauro Manzini, SVP Director Sales Naval Vessel Business Unit, Fincantieri – *confirmed*

Kody Blois, Parliamentary Secretary to the Prime Minister of Canada – *confirmed*

Dame Fiona Murray, Chair of the Board of Directors, Nato Innovation Fund – TBC

Daniel Rogers, Director, Canadian Security Intelligence Service – TBC

Moderated by **Philippe Bourbeau**, Co-director, International Institute of Economic Diplomacy; Professor, Department of International Affairs, HEC Montreal – *confirmed*

3:00 PM

BREAKOUT SESSION

In collaboration with Global Affairs Canada

TRADE DIVERSIFICATION AND INVESTMENT: CANADA'S STRATEGY IN A FRAGMENTED WORLD

Global value chains are quickly being reshaped by rising trade barriers, strategic rivalries, and countries at times weaponizing market access. Recent disruptions have exposed vulnerabilities across critical industries, forcing countries to reassess not only where they trade but how they build, finance, and secure capacity. What does business and government need to do to meet the challenges and translate trade diversification ambitions into results? Additionally, as foreign businesses and global investors seek stability amid global uncertainty, how can Canada continue to position itself as a trusted gateway?

SPEAKERS

Rob Wildeboer, Executive Chairman, Martinrea – *confirmed*

Scott Moore, COO and CFO, Export Development Canada – *confirmed*

François Tremblay, President of Prevost, Volvo Group Canada and Volvo Buses North America – *confirmed*

Moderated by TBC

4:00 PM

KEYNOTE ADDRESS

SPEAKER

Rémi Quirion, Chief Scientist of Québec – *confirmed*

4:05 PM

PLENARY SESSION

In collaboration with the University of Ottawa

BUILDING CANADA'S DEFENCE EDGE: REARMAMENT, INDUSTRIAL POWER, AND ALLIED SECURITY

As the international rules-based order weakens and technological change expands the domains of conflict, defence policy is no longer confined to militaries; it now sits at the center of industrial strategy, economic



security, and technological leadership. How are nations streamlining procurement, scaling domestic production, and reducing overreliance on foreign suppliers while strengthening interoperability with trusted allies? Where does Canada sit within the global defense value chain today, what are its core strengths, where does it remain dependent, and how can it most effectively complement the capabilities of its allies? How can Canada translate rearmament into economic opportunity?

SPEAKERS

Roman Shimonov, Founder and CEO, Roshel – *confirmed*

John R. MacQuarrie, President, Commercial Operations, BWXT – *confirmed*

Kyle Clark, Founder and CEO, BETA Technologies – *confirmed*

Kristen Leroux, Vice President and Regional Executive for Canada and Latin America, Lockheed Martin

Moderated by **Kevin Tetreault**, Associate executive Director, University of Ottawa – TBC

PRELIMINARY AGENDA AND STRICTLY CONFIDENTIAL

TUESDAY – JUNE 9

ENERGY MIX, INFRASTRUCTURE, CRITICAL COMMODITIES

9:00 AM

PLENARY SESSION

In collaboration with the Quebec Mining Association

CRITICAL MINERALS AT THE HEART OF INDUSTRIAL SOVEREIGNTY

As the global race for clean technologies accelerates, critical minerals and rare earths have become strategic assets at the center of economic security and industrial power. How are regulatory frameworks, tariffs, and export controls impacting supply chains and pricing structures for these critical commodities? As new technologies reshape global demand profiles, how should governments and companies recalibrate long-term strategies for securing the minerals of the future? What forms of international collaboration will be required to build resilient, allied supply chains capable of withstanding geopolitical shocks and market volatility? How can Québec and Canada strengthen their position across critical mineral value chains?

SPEAKERS

Hugues Jacquemin, CEO, Northern Graphite – *confirmed*

Alden Greenhouse, Vice President, Critical Minerals, Agnico Eagle – *confirmed*

Ian Morissette, Associate Deputy Minister of Mines, Government of Québec – *confirmed*

Ulrich Adom, Chief Financial Officer, Aluminium and Lithium, Rio Tinto – TBC

Mashal Ahmad, Vice President, Malaysia, Lynas Rare Earths – TBC

Moderated by **Emmanuelle Toussaint**, President and CEO, Québec Mining Association – *confirmed*

10:00 AM

PLENARY SESSION



POWERING THE NEXT INDUSTRIAL SURGE: ENERGY, INFRASTRUCTURE, AND COMPETITIVE ADVANTAGE

As AI, hyperscale data centres, advanced manufacturing, and electrification drive a structural surge in electricity demand. How can countries accelerate the deployment of energy generation, developing a resilient energy mix, flexible grids, and long-duration storage to meet surging demand? What new financing models and regulatory frameworks are needed to scale energetic generation and deployment? As industrial loads rise sharply, what will this transition mean for households and consumers, from electricity pricing and grid reliability to equitable access and energy affordability?

SPEAKERS

Bob Frenzel, Chairman, President and CEO, Xcel Energy – *confirmed*
Robert Lee, President, LG Energy Solution North America – *confirmed*
Afsaneh Beschloss, Founder and CEO, RockCreek – *confirmed*
Rafael Mariano Grossi, Director General, IAEA Director General – TBC
Christopher Levesque, President and CEO, TerraPower – TBC

Moderated by TBC

10:50 AM

FIRESIDE CHAT SESSION

SPEAKERS

Ross McInnes, Chairman, Safran – *confirmed*

Moderated by **Deep Saini**, President & Vice-Chancellor, McGill University – *confirmed*

11:15 AM

BREAKOUT SESSION

INFRASTRUCTURE FOR A NEW COMPETITIVE ERA

Canada's competitiveness will increasingly depend on the strength of its trade-enabling infrastructure. Ports, airports, rail corridors, border crossings, digital logistics systems, and high-speed passenger and freight connectivity are no longer passive assets; they are strategic levers of economic power. With supply chains realigning, intra-border trade gaining importance, Arctic shipping routes becoming more viable, and Canada expanding its commercial footprint through diversified trade partnerships, can it modernize and scale its infrastructure fast enough to anchor its growing role in the next global trade architecture? How can Canada better align infrastructure investment with its industrial, energy, and trade strategies to ensure that corridors are not only efficient, but strategically positioned for long-term competitiveness? In an era where infrastructure is increasingly intertwined with economic security, what governance and financing models will allow Canada to build at the speed and scale required?

SPEAKERS

Martin Imbleau, CEO, Alto – *confirmed*
Laurent Germain, CEO, Egis – *confirmed*
Michael Castagnetto, President of North American Surface Transportation, C.H. Robinson – *confirmed*
Ehren Cory, CEO, Canada Infrastructure Bank – TBC



Moderated by **Sven List**, Senior Vice-President, Canadian Corporate Business, EDC – *confirmed*

11:15 AM

BREAKOUT SESSION

In collaboration with Government of Québec

STRENGTHENING QUEBEC'S INDUSTRY THROUGH TRANSATLANTIC COLLABORATIONS

Transatlantic collaborations are becoming increasingly important in a world undergoing profound transformation, offering Quebec unique opportunities to accelerate its industrial transition, foster innovation, and enhance the competitiveness of its industries in the face of economic, geopolitical, and environmental challenges. What strategies can Quebec implement to successfully navigate this transition while strengthening regional industrial development? How can it fully leverage international expertise, collaborative networks, and best practices to inform its industrial policies? What concrete actions can ensure the growth, resilience, and global attractiveness of Quebec's industries?

SPEAKERS

Simon Harris, Deputy Prime Minister, Ireland – TBC

Lamia Kamal-Chaoui, Director of the OECD Centre for Entrepreneurship, SMEs, Regions and Cities – TBC

Michele de Pascale, President, Region of Emilia-Romagna – TBC

12:30 PM

LUNCHEON - FIRESIDE CHAT

In collaboration with McGill University

INTRODUCTORY REMARKS

McGill University

PART 1

SPEAKER

Jonathan Price, CEO, Teck Resources – *confirmed*

Moderated by **Goldy Hyder**, President & CEO, Business Council of Canada – *confirmed*

PART 2

SPEAKER

Heather Chalmers, President & CEO of GE Vernova Canada and President of GE Vernova, Hydro North American – *confirmed*

CONCLUDING REMARKS

Fondation Arbour

2:30 PM

FIRESIDE CHAT SESSION

In collaboration with Union des Producteurs Agricoles

SHAPING FOOD SOVEREIGNTY THROUGH INNOVATION



Food sovereignty is no longer just an agricultural issue. In Canada, it has become a matter of production, competitiveness, and resilience, shaped by geopolitical fragmentation, trade restrictions, supply chain disruptions, and climate volatility. How can Canada maintain strong, innovative, and resilient agricultural production while remaining competitive in exports and capable of sustainably supplying its domestic market? Which technologies are really making a difference today? Where are the main obstacles to productivity and reliability? What role can innovation play in removing these constraints and strengthening Canada's food sovereignty in a more unstable international environment?

SPEAKERS

Martin Carron, CEO, Union des Producteurs Agricoles – *confirmed*

Jeff Rowe, CEO, Syngenta – *confirmed*

3:00 PM

BREAKOUT SESSION

In collaboration with Ville de Montreal

CIRCULAR ECONOMY: FROM WASTE TO STRATEGIC ASSET

As supply chains fragment and pressure mounts on critical minerals, water, and industrial inputs, circularity is no longer a sustainability add-on, it is becoming a pillar of economic sovereignty and industrial competitiveness. How can circular models strengthen resilience across key value chains? In what ways can circularity reduce dependence on volatile global markets while unlocking new sources of growth? What policy frameworks and financial incentives are required to move from pilot projects to system-wide transformation? And which technological breakthroughs are finally making large-scale circularity commercially viable?

SPEAKERS

Bertrand Camus, Partner, Summa Equity – *confirmed*

JB Straubel, Founder and CEO, Redwood Materials – TBC

Moderated by TBC

3:00 PM

BREAKOUT SESSION

In collaboration with Government of Québec

ACCELERATING THE ENERGY TRANSITION THROUGH NEW TECHNOLOGIES

As the energy transition becomes a central challenge for global business competitiveness, the integration of digital technologies and innovative practices enables companies to optimize energy consumption while enhancing productivity and performance. How can businesses turn these energy challenges into concrete opportunities to drive growth and innovation? What strategies can be implemented to improve energy efficiency while remaining competitive in international markets? How can Quebec support its companies in this transition to strengthen their position both locally and globally?

SPEAKERS

Martin Bouchard, Chief Executive Officer, QScale – *confirmed*

Alexis Laprés-Paradis, Chief Executive Officer, Propulsion Québec – TBC



Isabelle Dubé-Côté, President and Chief Executive Officer, Écotech Québec – TBC
Jean-Simon Venne, President, Founder and Chief Technology Officer, BrainBox AI – TBC

Moderated by TBC

4:00 PM

PLENARY SESSION

DIGITAL SOVEREIGNTY: SCALING DATA CENTRES FOR AN AI WORLD

As artificial intelligence transforms the global economy, data centres are becoming strategic infrastructure at the heart of competitiveness, innovation, and national sovereignty. Meeting surging demand for cloud capacity, AI training, and secure digital services will require far more than access to power. It will demand major capital deployment, faster permitting and construction, specialized talent, and facilities capable of evolving alongside fast-moving technologies. How can governments and industry leaders accelerate the build-out of next-generation data centres while preserving security, agility, and long-term value? What regulatory and governance frameworks are needed to protect sensitive data and reinforce digital sovereignty in an increasingly contested technological landscape? And as AI workloads scale rapidly, how can data-centre operators remain efficient, resilient, and globally competitive?

SPEAKERS

Chris Crosby, Chief Executive Officer, Compass Datacenters – *confirmed*

Sam Pollock, Chief Executive Officer Infrastructure, Brookfield – TBC

Andrew Schaap, CEO and Board Member, Aligned Data Centers – TBC

Jean-Philippe Fricker, Founder and Chief System Architect, Cerebras Systems – TBC

Moderated by TBC

PRELIMINARY AGENDA AND STRICTLY CONFIDENTIAL

WEDNESDAY – JUNE 10

DIGITAL ECOSYSTEM, AI AND THE FUTURE OF WORK

09:00 AM

OPENING FIRESIDE CHAT

THE GLOBAL INNOVATION RACE, AND THE FUTURE OF LARGE LANGUAGE MODELS

As AI development and compute capacity concentrate within a small number of global platforms, countries face a critical inflection point: whether to remain downstream consumers of foreign-built systems or to cultivate sovereign capabilities aligned with their own legal frameworks, languages, and economic priorities. How does sovereign LLM capacity factor into Canada's long-term economic security and industrial competitiveness? What risks arise from compute dependency and foreign model dominance as enterprise AI adoption accelerates? How does enterprise-grade AI differ from consumer-facing applications in terms of trust, compliance, and deployment at scale?



SPEAKERS

Aidan Gomez, Co-founder and CEO, Cohere – TBC

Tejas Krishnamohan, SVP & President, Qualcomm North America – *confirmed*

Moderated by TBC

09:30 AM

PLENARY SESSION

In collaboration with Fonds de Recherche du Québec

AI FOR ONE HEALTH: FROM RESEARCH TO REAL-WORLD IMPACT

Human health, the environment, and agri-food systems are deeply interconnected, and artificial intelligence, by reinventing our overall approach to health, paves the way for applying scientific advances. How can AI promote an integrated approach to health? What levers can accelerate the transformation of scientific breakthroughs into tangible solutions, particularly by structuring frameworks for funding, regulation, and data governance? How can international cooperation be strengthened so that AI becomes a driver of progress in global health, rather than a source of technological fragmentation?

SPEAKERS

Diane Gutiw, Vice-President and AI Research Center Lead, Global AI Enablement Center of Expertise, CGI – *confirmed*

Pablo Valdes Donoso, Assistant Professor, Faculty of Veterinary Medicine, University of Montreal – *confirmed*

10:30 AM

BREAKOUT SESSION

In collaboration with GardaWorld

THE AUTONOMOUS ECONOMY: SECURITY, SOVEREIGNTY, COMPETITION

Artificial intelligence is moving beyond chatbots and copilots toward autonomous systems capable of planning, reasoning, and executing tasks with minimal human intervention. As companies begin integrating agentic AI into core operations, the implications extend far beyond efficiency gains. Are we on the verge of incremental efficiency gains, or a step-change in productivity, and over what realistic timeframe? As intelligent agents lower barriers to building and deploying sophisticated digital capabilities, which industries are most vulnerable to rapid disruption, and what does recent market volatility among established technology players signal about the durability of existing business models? As autonomous systems begin to make consequential business decisions, where does ultimate responsibility and liability reside?

SPEAKERS

Joseph Cupano, Global CTO, Strategy and Innovation-Cloud and Security, NTT Data – *confirmed*

Kamran Ozair, Chief Executive Officer, Visionet – *confirmed*

Roshan Shetty, Head of BFSI and Public Sector, Tech Mahindra – *confirmed*

Dr. Megat Zuhairy bin Megat Tajuddin, Chief Executive, National Cyber Security Agency of Malaysia – TBC



Joe Levy, Chief Executive Officer, Sophos – TBC

Moderated by **Sami Khoury**, Government of Canada Senior Official for Cyber Security – TBC

10:30 PM

BREAKOUT SESSION

In collaboration with Fédération des médecins spécialistes du Québec

FROM MEDICAL INNOVATION TO SYSTEMIC TRANSFORMATION: MOVING FROM IDEA TO IMPACT

As pressure on healthcare systems continues to mount, medical innovation is emerging as a key driver for the sustainable transformation of healthcare models. How can we accelerate the transition from clinical innovation to widespread adoption? What role can physicians, policymakers, and industry stakeholders play in modernizing public healthcare systems? And how can we balance innovation, accessibility, and performance in a global context marked by uncertainty?

Moderated by **Vincent Oliva**, President, Fédération des médecins spécialistes du Québec - *confirmed*

11:30 AM

BREAKOUT SESSION

In collaboration with Ordre des CPA du Québec

REINVENTING JOBS IN THE AGE OF TECHNOLOGICAL TRANSFORMATION

As emerging technologies profoundly reshape organizations, rethinking the world of work has become essential to anticipate tomorrow's skills and build a transition that is both effective and inclusive. How can companies anticipate the combined impact of AI, automation, advanced digital tools, and new technologies on their workforce? Which skills and professions are likely to evolve most rapidly as a result of these technological shifts? What models of support, training, and protection can help ensure a fair transition for workers most exposed to change?

SPEAKERS

Geneviève Mottard, President and CEO, Ordre des CPA du Québec – *confirmed*

Mélanie Roussy, Professor, School of Accounting, University of Laval – *confirmed*

Mona Malone, Chief Administrative Officer, Chief Human Resources Officer and Head of People, Culture & Brand, BMO Financial Group – *confirmed*

Ger Doyle, Regional President North America, ManPowerGroup – *confirmed*

David Chopra, Executive Vice President, Country Head Canada, HCLTech – *confirmed*

Moderated by TBC

11:30 AM

BREAKOUT SESSION

In collaboration with the Government of Quebec

MARKET DIVERSIFICATION ACROSS THE FRANCOPHONY

As market diversification becomes a strategic priority, Economic Francophony emerges as a key lever for Quebec businesses seeking to strengthen their international presence. How can Quebec rise to the challenge of identifying



and entering high-potential Francophone markets? Which Francophone strategies and partnerships can help SMEs overcome the barriers to exporting to less familiar, yet high-impact, territories? In the context of the upcoming 2026 Summit of the Organisation internationale de la Francophonie in Cambodia, what concrete actions can transform these challenges into real opportunities to drive growth and enhance the global footprint of Quebec companies?

SPEAKERS

Zahra Kamil Ali, Representative for the Americas, OIF – *confirmed*

Jean Bélanger, President and CEO, Premier Tech – TBC

12:30 PM

LUNCHEON

In collaboration with the City of Montreal

PART 1

TITLE TBD

SPEAKERS

Kevin Reed, President and Chief Operating Officer, Defence, Security & Resilience Bank (DSRB) – *confirmed*

Serge Blais, Executive Director, University of Ottawa Professional Development Institute – *confirmed*

Moderated by TBC

PART 2

TITLE TBD

SPEAKERS

Kevin Brady, Co-Chair, United States, Coalition for North American Trade – TBC

Kevin Smith Ramos, Co-Chair, Mexico, Coalition for North American Trade – TBC

Steve Verheul, Co-Chair, Canada, Coalition for North American Trade – TBC

Moderated by **TBC**
